



CB&I (Chicago Bridge & Iron Company N.V.) is one of the world's leading engineering, procurement and construction (EPC) companies, specializing in lump-sum turnkey projects for customers that produce, process, store and distribute the world's natural resources. CB&I is a fully-integrated EPC service provider, offering a complete package of conceptual design, engineering, procurement, fabrication, field construction, mechanical installation and commissioning.

CB&I serves customers in a number of key industries including oil and gas; petrochemical and chemical; power; water and wastewater; and metals and mining. Its projects include hydrocarbon processing plants, LNG terminals and peak shaving plants, bulk liquid terminals, water storage and treatment facilities, and other steel structures and their associated systems. CB&I has approximately 10,000 employees and operates from more than 60 locations worldwide.

Over the years, CB&I has achieved by practice and design a record of exemplary safety performance, which translates directly to lower cost, timely completion of projects, and reduced risk to our employees, subcontractors and customers.

Revenue in 2003 was \$1.6 billion; net income was \$66 million; and project backlog at year end was \$1.6 billion.

CB&I is a Dutch corporation, with its corporate seat at Hoofddorp, The Netherlands. The Company's worldwide administrative offices are located in The Woodlands, Texas, USA. CB&I common stock is traded on the New York Stock Exchange under the symbol "CBI".

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